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BX Opportunity and Approach

for Silverado EV Launch





BX Vision

TRANSFORMATION

Optimize resources, process and programs

MARTECH ADVANCEMENT

Be the expert and lead on data, tools and technology

INTEGRATION

Chevy team, Adjacencies and Partners

LESS IS MORE

Highly focus, more meaningful and relevant

Silverado EV Launch

CHEVY EV

Introduce The First-Ever All-Electric Silverado EV

SILVERADO EV

Leverage unique benefits of a Chevy Silverado ... in an EV

EV TRANSITION

Overcome prevalent barriers to EV adoption

AUDIENCE – JOURNEY

Build an audience and consumer journey-based business model



Our Chevy Brand Experience Framework

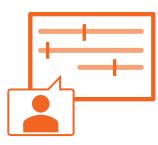
Truly Know Our Audience



Deploy "The Machine"



CX on Your Terms



Pain points and moments that matter

Data Segmentation: Leverage data to inform the audience and personalization strategy

Customer Journey: Understand not only the pain points, but also the moments that matter (MTM)

Smart, responsive and flexible

Omnichannel: Surround the customer with consistent and coordinated messages, no matter which channel they are in

One Brand Voice: Orchestrate stakeholders to provide one single integrated voice to our customers

Seamless, refined and intuitive

Makes the experience relevant

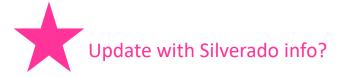
Channel preference:

- Personalized EV information
- Flexible based on customer needs

Silverado EV Audience

and Objectives







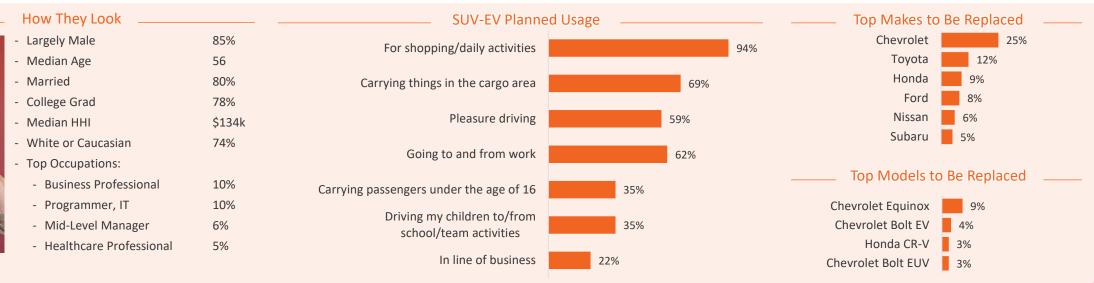
It Starts with Understanding Our Audience

Equinox EV Handraisers are affluent luxury automotive enthusiasts with little EV experience; most will be completely new to GM









Source: Chevrolet SUV-EV Handraiser Communication Preferences, January 2023 GM Confidential





They Are Hungry for Information and Are Eager to Make Their Next Purchase

Aside from info vehicle features and EV ownership, they want details on the ordering process

Information Desired

- - When to order or purchase
 - When and where to test drive
- **№ 21% Price**
 - Final pricing
 - Financing, leasing, trading in
- 16% Comparison by Trim, Model, Competitors
- - Safety, tech, Super Cruise, OTA, etc.

Reasons to Request Updates

- 77% Planning Next Vehicle Purchase
- 69% Interested in Ordering One in the Future

Reasons for Excitement

- - Vehicle purchase price & availability of tax rebates
- - General features and technology;
 9% of all responses mention one or more specific features:
 Safety and AWD most frequently cited
- - Miles in a single full charge
- **18% Style 18%** Style
 - Exterior and interior looks, design, style

Top Vehicle Features of Interest (Desired Now)

Source: Chevrolet SUV-FV Handrais Communication Preferences, January 2023

Note: Red text indicates Equinox EV Handraisers are more likely to care about this topic over Blazer EV Handraisers

Messaging Strategy

By Customer Journey and Audience

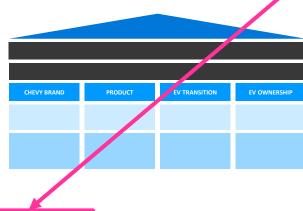






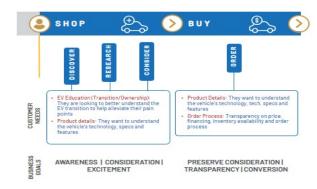
Message Strategy: Three Ways

Core Messaging Architecture



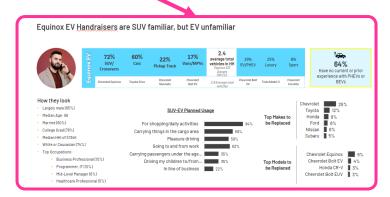
Equinox EV positioning, strategic pillars and key messages

Messaging By Journey Stage



Customer needs, business objectives and key messages

By Audience



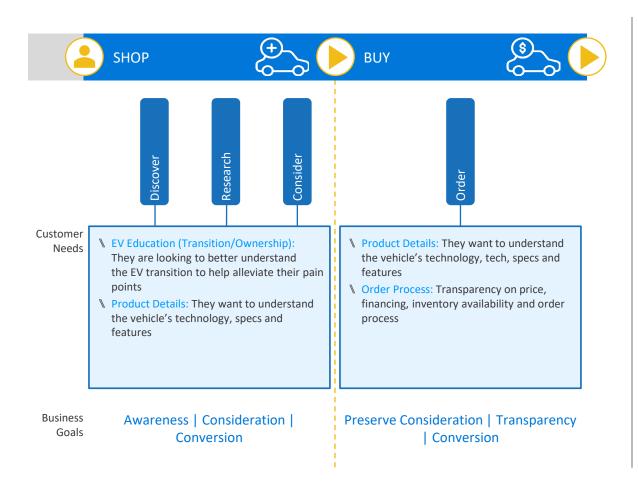
Use key messages and tailor based on audience insights





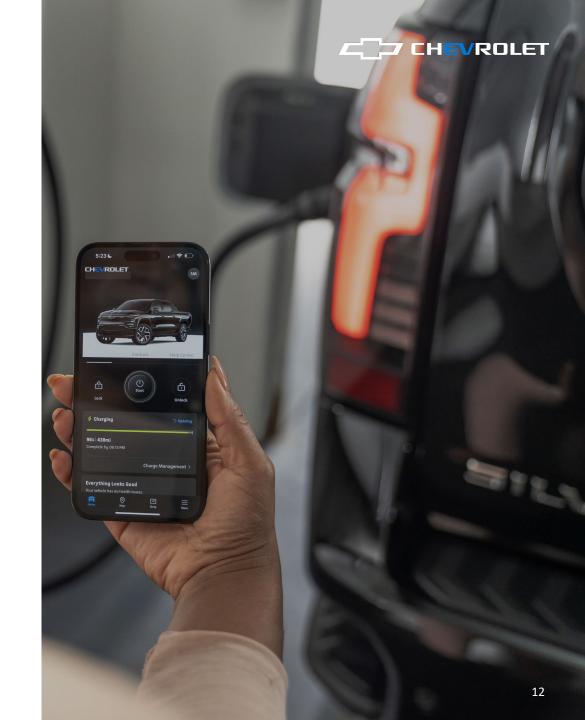
Customer Needs by Journey Stage

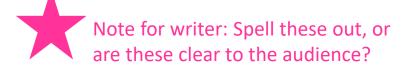
Leveraging our Equinox EV existing messaging architecture with updates specific to the Equinox EV:



	Why We Do What We Do Driving real moments of adventure, purpose and connection How We'll Do It									
	Making EVs for Everyone Everywhere									
	What We're Delivering An Affordable, Dynamic, Versatile, Right-sized SUV that You Can Own and Drive Every Day									
Silverado EV Strategic Pillars	Chevy Brand	Product	EV Transition	EV Ownership						
Key Messages Positioning		N The SUV Without Compromise	N Helping You Charge Ahead with Ease and Simplicity	\ Continued Confidence, Everyday Joy and Part of Our Community						
Key Reasons to Believe	VIItium PlatformNationwide Dealer Network№ 100 Years of Innovation	Expressive DesignElectrified ValueEffortless EV Tech	 Plug in Promise Ease and Simplicity of EVs How They Fit into Your Day to Day 	\ Owner Support \ Owner Benefits \ Products/Services \ Chevy Community						

Silverado EV Handraiser







Based on our analysis, the following three key customer

needs will be addressed through the lens of the Chevy brand and Silverado EV in our continued Handraiser communications





Purchasing/Odering

How: Driving Hundraisers to take HVBs on site and moving them through the purchasing process through the DRP tool

EV Education/Brand

How: Driving Handraisers to explore EV educational content that helps alleviate concerns/barriers to EV adoption

Product Details

How: Driving Handraisers to explore vehicle educational content that covers the features they are most interested in hearing about



SEV Handraiser Strategy

Nameplate Agnostic

Vision & Story Arc

A strategically lead, holistic storytelling approach that meets our Handraisers' needs at critical points along their EV journey and aligns with their sequential jobs to be done

Vehicle Specific

Audience

Collect and analyze audience insights specific to each individual nameplate

Needs

Utilizing the insights, categorize and bucket customer needs during the different stages of the Shop & Buy journey

Cadence

Develop messaging cadence to address customer needs and align with overarching product availability and launch timing





Handraiser Cultivation Objective







Get

New Silverado EV Handraisers

To

- Sustain their interest in Silverado EV
- Increase consideration of EV as a category

Buy

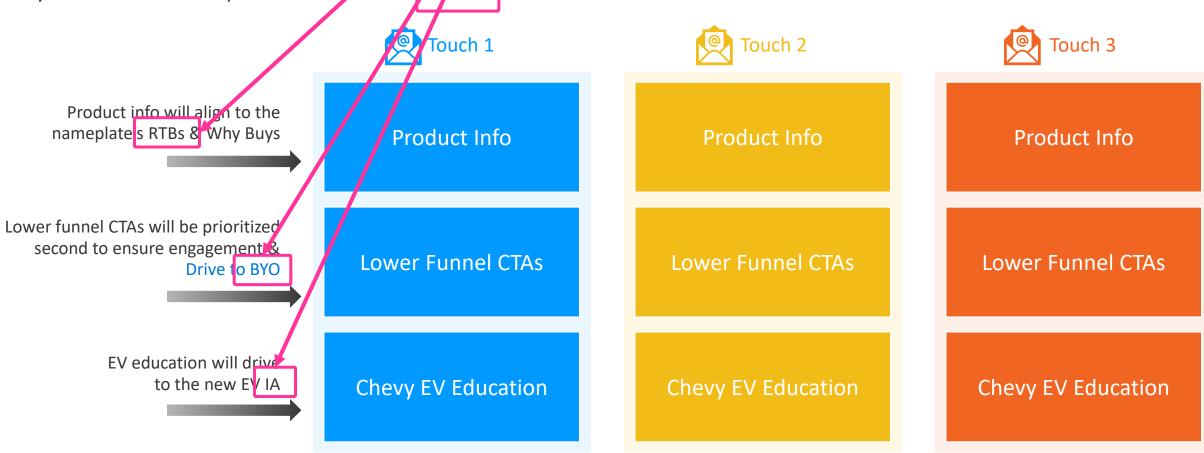
Providing them with an engaging and meaningful *storytelling* experience that meets their communication needs along their Silverado EV journey



SEV Handraiser Approach

For Silverado EV, we're utilizing a 3-touch approach that will include key product info,

EV/brand education, and lower funne C/As





Creative Deliverables

Touch 1: Design

24 hours after a consumer signs up





Touch 2: Range and Battery

0—6 month in-market: 3 business days after Touch 1 6—12 month in-market: 7 business days after Touch 1





Touch 3:Technology

0—6 month in-market: 3 business days after Touch 1 6—12 month in-market: 7 business days after Touch 1





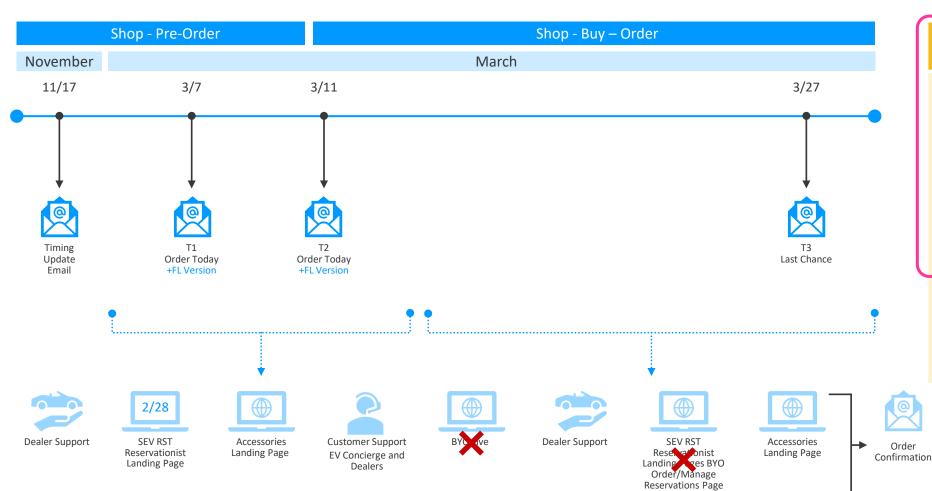
Silverado EV Reservation to Order



Note for writer: confirm dates, these have all passed.



Customer Moments that Matter: Communication Architecture



Cadence Begins March 2024

Key Dates

- \ 2/23 SITE Final Approval
- \ 2/26 CRM AHO (T1 Ad Hoc)
- \ 2/28 Journey Page Phase 1
- \ 3/4 Landing Page
- \ 3/7 **Ordering to start**
- \ 3/27 Site Pre-Delivery Live
- \ 3/29 Order Window Closes
- \ 4/1
- **Pre-Delivery Begins**
- \ 4/26 Onboarding Page Live
- \ 5/1 **Onboarding Begins**

Notes

- ▼ T1 planned to deploy as ad hoc
- ▼ T2-T3 planned to deploy as triggered campaign

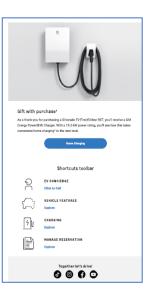


Creative Deliverables

Touch 1: Get Ready

First communication





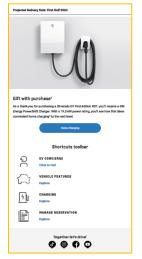
Change Dealer dynamic piece



Touch 2: Order Today

Sent 2 business days after Touch 1





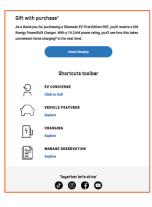
Change Dealer dynamic piece



Touch 3: Don't Miss Out

Sent 2 business days before order window closed





Silverado EV Onboarding Plan





Vision

Deliver a coordinated, connected, and curated onboarding experience

In Order to

help customers understand vehicle capabilities and adjust to EV ownership

But Also

reinforce the continual delight they'll find in everyday driving with EV

and

make them feel connected as part of the Chevy EV community

So That

they'll magnify their Chevy experience and influence others to share the same journey.

Confident + Joyful + Proud = Inspired to Influence



What We've Done (EV Mapping)









Build Communication Architecture



Audit existing Chevy conter

understand: Does content

usable for Silverado EV?

aligning with

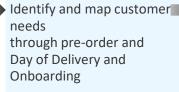
exist? If yes,

key topics to first

at a high level is it



Dissect and analyze our audience using research to understand their mindset, demographic, and attitude toward purchasing an EV





Together with Stakeholders from across the GM organization, map customer pain points and barriers during different phases of the journey, prioritize and group content topics to alleviate pain points for our customers



With holistic view of the Chevy ecosystem, plot the prioritized topics and plan targeted CRM communications through the journey with a persistent site experience



As part of the creative development process, Agency will identify existing content aligning with the customers' needs and analyze to determine quality and relevancy for Silverado EV





How Might We?

How might we deliver on *OUT VISION* and ensure we are addressing *the pain points* of all our customers at *the right moment* and in *the right place*?



BX Communication Architecture and Ecosystem

A new "tech device" and a new way of life calls for a new onboarding approach. We will need both "user onboarding" and "customer onboarding."

Functional "User" Onboarding



Relational "Customer" Onboarding







Help consumers easily understand the complexities of their vehicles new and exciting features.

The goal is to increase engagement rate – continuous usage – by providing **continuous** value.

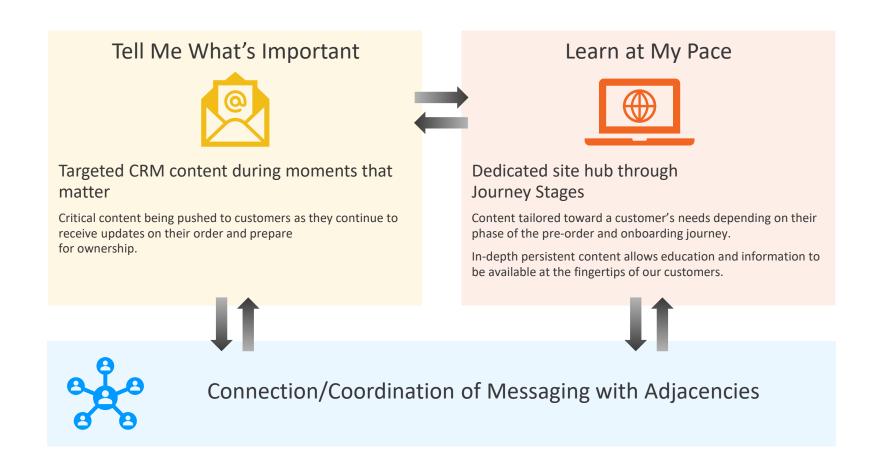
Help consumers understand the value of being an owner and help them build a sense of loyalty to the brand and the community.

They've changed their lives by going with EV, and for many they've joined a new brand.



Connecting Across Channels

We're building a push and pull approach with transparent content focused on:



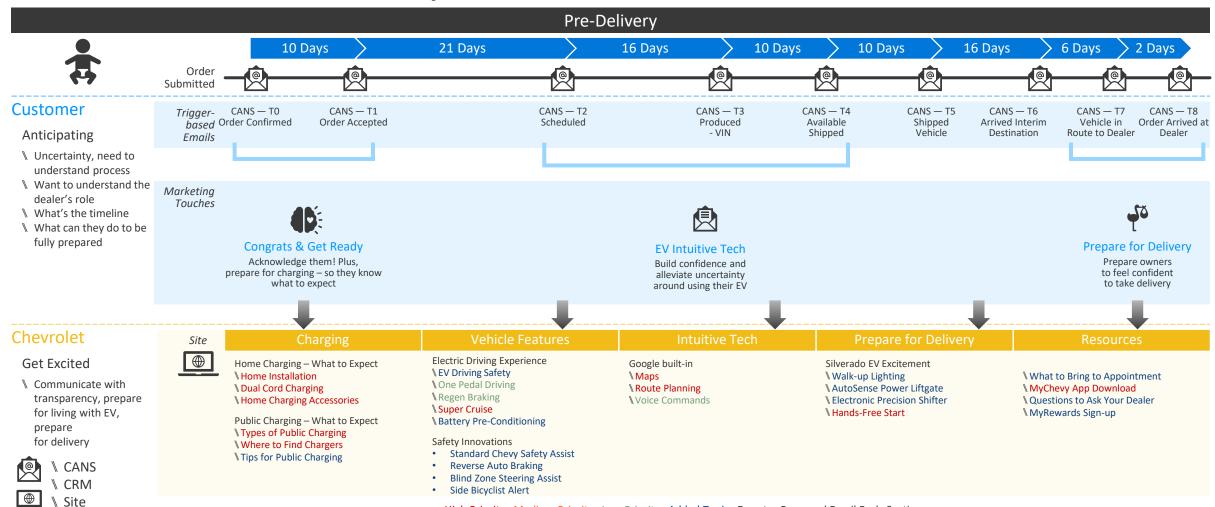


New Owner Onboarding

Shop and Buy		Onboarding		Own			In-Market	
Re	eservation Conversion to Order	Order to Delivery (Tracking) – CANS	Day of Delivery	First Weeks After Delivery	Early Ownership	Mid Lifecycle Ownership	Late Lifecycle Ownership	Back in Market/ Ready to Re-Purchase
	Handraisers	Pre-Delivery						



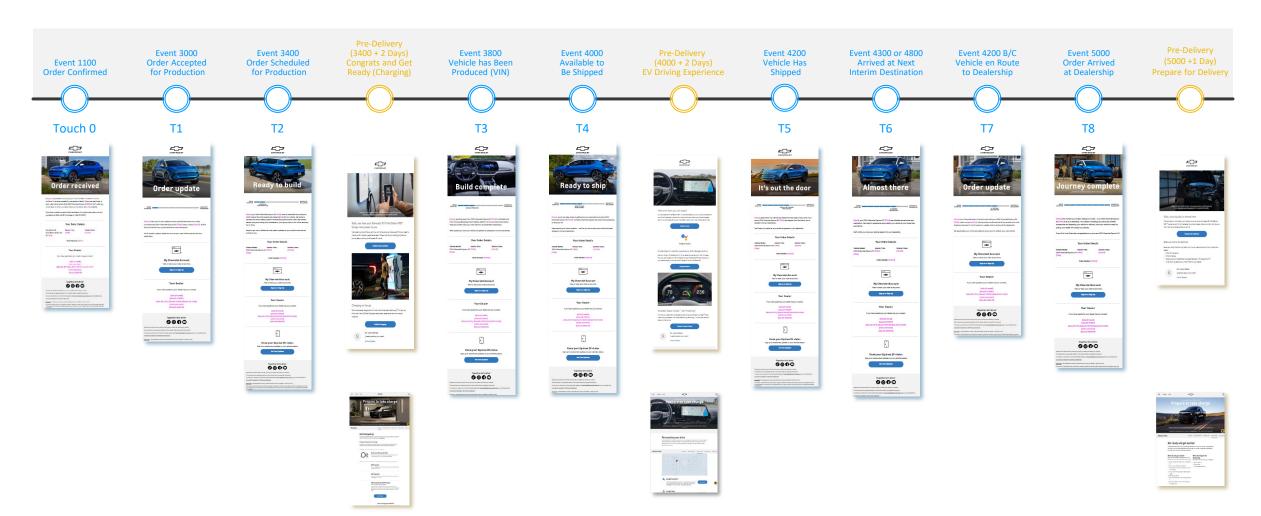
Silverado EV Pre-Delivery



High Priority Medium Priority Low Priority Added Topic Denotes Proposed Email Body Section

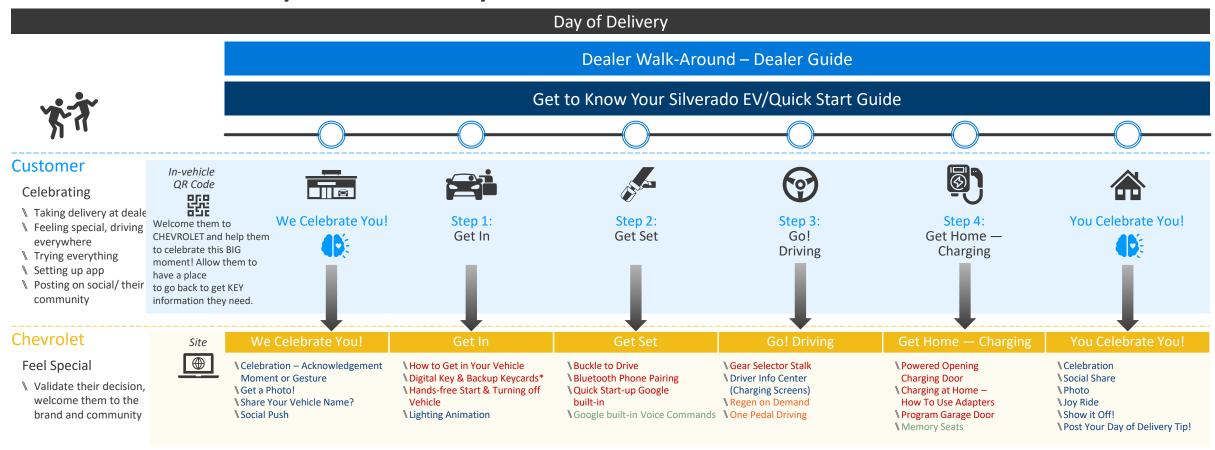


Pre-Delivery Ecosystem





Silverado EV Day of Delivery



High Priority Medium Priority Low Priority Added Topic

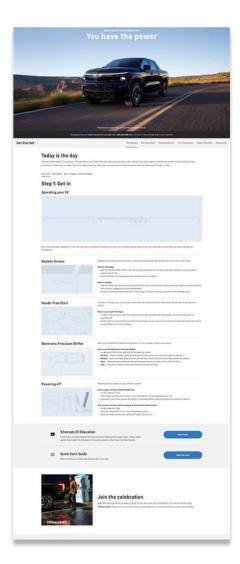




Day of Delivery







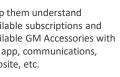


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Silverado EV First Few Weeks



- cadence that deepens knowledge gradually and maintains enthusiasm and brand advocacy
- available subscriptions and available GM Accessories with the app, communications, website, etc.





Google built-in - How to **** Sign in **N** Bluetooth Pairing **\ Voice Command ** Google Maps

**** Garage Door Programming **N** Drive Modes **** Target Charge Level **N** Display screens **** Memory Seats

N Blind Zone Steering Assist **\Automatic Emergency Braking** \Regen on Demand **N** Forward Collision Alert **♦ Front Pedestrian Braking** Lane Keep Assist **N** Following Distance Indicator

**** Multi-Flex Midgate **** One Pedal Driving **** Battery Health

**** MyRewards Support **** Support Complete Care **\ Complete Care \ Qmerit Home Charging**

Installation

\ Guided Process – The "Checklist"



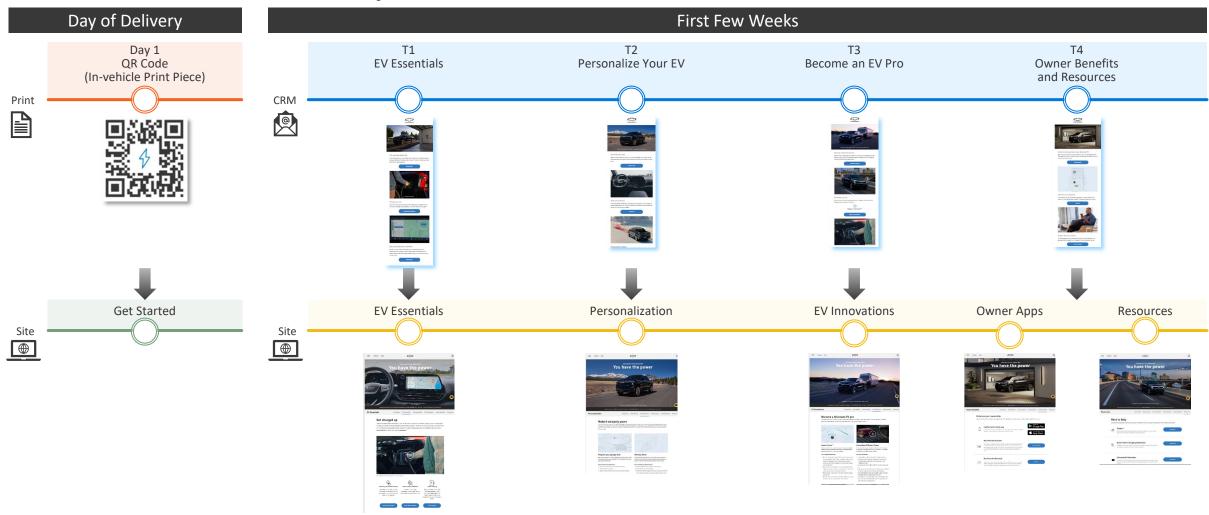
CRM

\ Site

High Priority Medium Priority Low Priority Added Topic Denotes Proposed Email Body Section



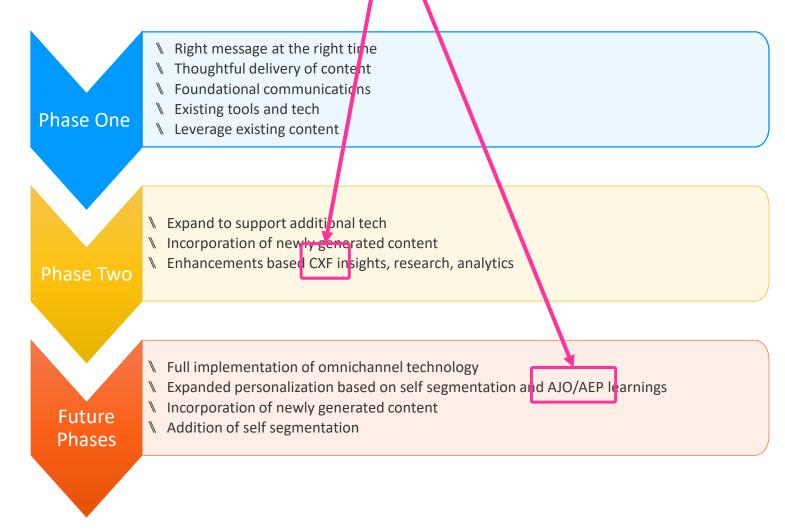
First Few Weeks Ecosystem







Continued evolution as technology, tools and learning are gathered to enhance the customer experience and enrich to content – *right content*, *right person*, *right tactic at the right time*.





Together let's drive CHEVROLET



Appendix



What We've Done

Understanding Our Audience



Dissect and analyze our audience using research to understand their mindset, demographic, and attitude toward purchasing an EV



Map E2E Experience



Identify and map customer needs through pre-order and Day of Delivery and Onboarding



Curate, Prioritize, Categorize, Validate



Together with Stakeholders from across the GM organization, map customer pain points and barriers during different phases of the journey, prioritize and group content topics to alleviate pain points for our customers





Build Communication Architecture



With holistic view of the Chevy ecosystem, plot the prioritized topics and plan targeted CRM communications through the journey with a persistent site experience





Audit existing Chevy content aligning with key topics to first understand: Does content exist? If yes, at a high level is it usable for Silverado EV?





As part of the creative development process, Agency will identify existing content aligning with the customers' needs and analyze to determine quality and relevancy for Silverado FV



